

## Five-Year Summary

|   | 2003<br>RM'000 | 2004<br>RM'000 | 2005<br>RM'000 | 2006<br>RM'000 | 2007<br>RM'000 |
|---|----------------|----------------|----------------|----------------|----------------|
| <b>Consolidated Income Statements</b>   |                |                |                |                |                |
| Revenue                                 | 871,761        | 757,262        | 760,682        | 640,574        | 658,566        |
| Profit before tax                       | 38,391         | 25,588         | 33,428         | 51,859         | 11,022         |
| Tax expense                             | (14,087)       | (10,766)       | (9,520)        | (6,163)        | (3,578)        |
| Net profit attributable to shareholders | 24,304         | 14,822         | 23,908         | 45,696         | 7,444          |
| Earnings per share (sen)                | 24.7           | 14.7           | 23.7           | 45.4           | 7.4            |
| Gross dividend per share (sen)          | 442.0          | 15.0           | 15.0           | 213.0          | 10.0           |

### Consolidated Balance Sheets

|  |           |           |           |           |          |
|--|-----------|-----------|-----------|-----------|----------|
| Property, plant and equipment                        | 89,812    | 79,717    | 100,268   | 90,843    | 88,505   |
| Leasehold land use rights                            | 29,732    | 36,620    | 36,024    | 13,299    | 11,845   |
| Interests in associated companies                    | 131,417   | 88,804    | 9,374     | 1,070     | 527      |
| Investments in unquoted shares                       | 66,003    | 66,003    | 66,003    | 66,003    | 66,003   |
| Other net non-current assets/(liabilities)           | 11,399    | 3,713     | (617)     | (2,101)   | (1,197)  |
| Non-current assets held for sale                     | –         | –         | –         | 7,871     | 10,332   |
| Net current assets, other than net cash/(borrowings) | 169,141   | 210,154   | 285,951   | 226,545   | 156,096  |
| Net cash/(borrowings)                                | (128,215) | (111,202) | (111,160) | (116,227) | (44,541) |
| Net operating assets                                 | 369,289   | 373,809   | 385,843   | 287,303   | 287,570  |
| Share capital  | 100,745   | 100,745   | 100,745   | 100,745   | 100,745  |
| Reserves   | 268,544   | 273,064   | 285,098   | 186,558   | 186,825  |
| Shareholders' funds and capital employed             | 369,289   | 373,809   | 385,843   | 287,303   | 287,570  |
| Net asset value per share (RM)                       | 3.67      | 3.71      | 3.83      | 2.85      | 2.85     |

### Consolidated Cash Flow Statements

|   |           |          |          |           |          |
|---|-----------|----------|----------|-----------|----------|
| Net cash flows from operating activities                | 140,985   | 20,467   | (54,402) | 61,826    | 68,438   |
| Net cash flows from investing activities                | (42,811)  | 7,427    | 65,325   | 91,236    | 10,602   |
| Net cash flows from financing activities                | (156,494) | (51,012) | (5,160)  | (143,329) | (88,354) |
| Net cash flows per share from operating activities (RM) | 1.4       | 0.2      | (0.5)    | 0.6       | 0.7      |

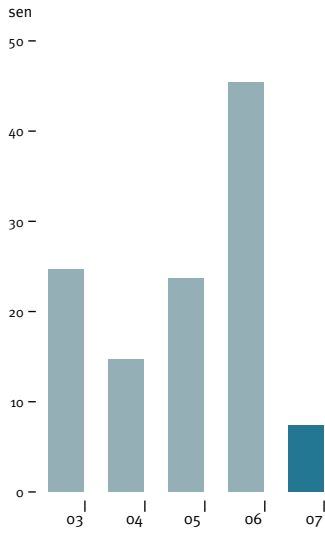
### Key Ratios

|                               |       |      |      |       |      |
|-------------------------------|-------|------|------|-------|------|
| Gearing                       | 35%   | 30%  | 29%  | 40%   | 15%  |
| Interest cover (times)        | 152   | 8    | 13   | 23    | 4    |
| Dividend cover (times)        | 0.1   | 1.4  | 2.2  | 0.3   | 1.0  |
| Dividend payout               | 1318% | 73%  | 46%  | 338%  | 99%  |
| Return on shareholders' funds | 4.7%  | 4.0% | 6.3% | 13.6% | 2.6% |

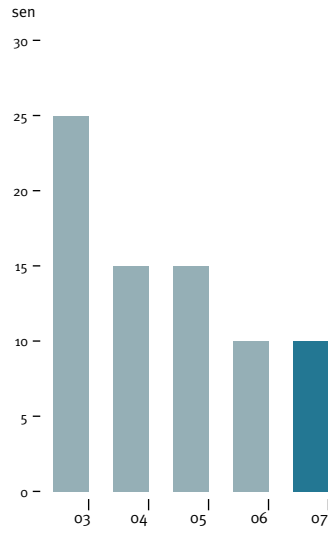
#### Notes :

- Earnings per share is computed based on the net profit attributable to shareholders divided by the weighted average number of shares in issue.
- Gross dividend per share represents the dividend declared and dividend proposed per share for the financial year.
- Net asset value per share is computed based on shareholders' funds divided by the number of shares in issue at the end of the financial year.
- Net cash flows per share from operating activities is computed based on the net cash flows from operating activities divided by the weighted average number of shares in issue.
- Gearing is computed based on net borrowings divided by shareholders' funds.
- Interest cover is computed based on profit before interest expense and tax expense divided by interest expense.
- Dividend cover is based on the net profit attributable to shareholders divided by net dividend declared and dividend proposed for the financial year.
- Dividend payout is based on net dividend declared and dividend proposed for the financial year divided by net profit attributable to shareholders.
- Return on shareholders' funds is computed based on net profit attributable to shareholders divided by average shareholders' funds.
- Included in 2003 and 2006 gross dividends were special gross interim dividends of 417 sen and 203 sen per share respectively.

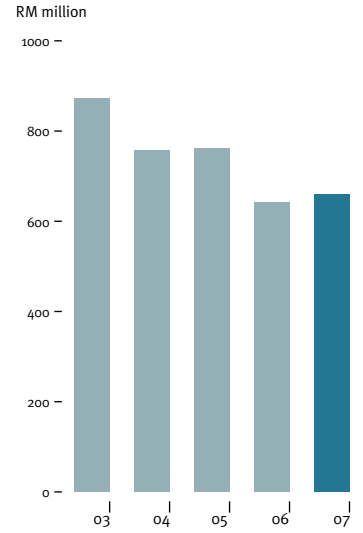
# Financial Charts



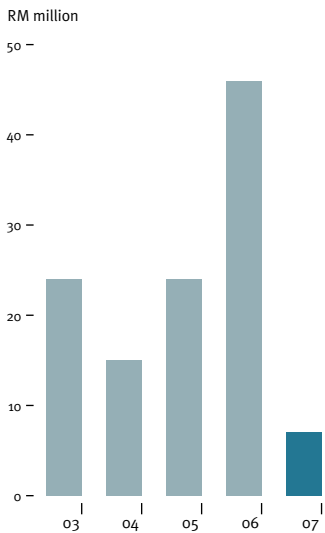
Earnings per share



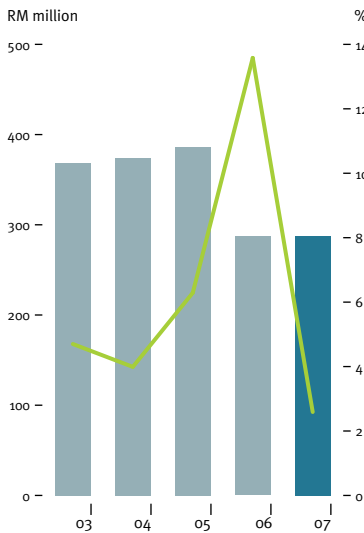
Gross dividend per share \*



Revenue

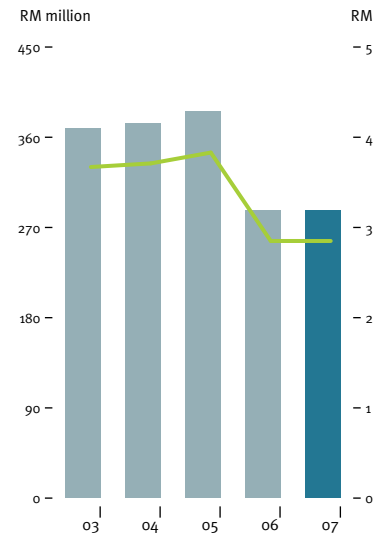


Net profit attributable to shareholders



Shareholders' funds

— Return on average shareholders' funds (%)



Capital employed

— Net asset value per share (RM)

\* excluding special interim dividend