

Board of Directors

Tan Sri Abdul Halim bin Ali – Chairman

Tan Sri Abdul Halim, aged 62, a Malaysian, became the Non-Independent Non-Executive Chairman of the Board on 7 June 2001. He is also a member of the Nomination Committee. He is the Chairman of the Employees Provident Fund Board, Badan Pengawas Pemegang Saham Minoriti Berhad, Malaysia Building Society Berhad, Malakoff Berhad and a director of ESSO Malaysia Berhad and LCL Corporation Berhad. He is also Chairman of the Multimedia Development Corporation. He has in the past been Chief Secretary to the Government, Secretary General in the Ministry of Foreign Affairs and Ambassador to Austria and Vietnam. He graduated from the University of Malaya with a Bachelor of Arts (Honours) degree.

Dato' Khalid bin Haji Ismail – Deputy Chairman

Dato' Khalid, aged 65, a Malaysian, became a Non-Independent Non-Executive Director on 24 February 2003 and was subsequently appointed Deputy Chairman on 10 March 2004. He is presently the Group Country Chairman of Jardine Matheson Group of Companies in Malaysia. He also sits on the boards of Edaran Otomobil Nasional Berhad, Malaysia Discount Sdn Bhd and Amanah Factors Sdn Bhd. Previously, he held several senior posts in the Public Services Department, the Prime Minister's Department, the Ministry of Finance and retired as Secretary-General of the Ministry of Culture, Arts and Tourism Malaysia. Dato' Khalid holds a Bachelor of Arts (Honours) degree from University of Malaya and an MPA from University of Southern California, USA.

Steven Gareth Foster – Managing Director

Mr Steven Foster, aged 39, a British citizen, joined the Company as the Director of Operations on 1 January 2003. He was appointed Managing Director on 10 March 2004. Before joining the Company, he has held several senior positions within the Jardine Motors Group. He was Managing Director of the Jardine Motors Group's Indian joint venture with the Tata Group and the Development Director for the Jardine Motor Group's UK operations. He is also a director of DaimlerChrysler Malaysia Sdn Bhd. Mr Foster holds a Bachelor of Arts (Honours) degree from Hatfield College, Durham.

Datuk Hassan Abas

Datuk Hassan, aged 52, a Malaysian, joined the Board on 12 May 1993 as a Non-Independent Non-Executive Director. He was appointed Deputy Chairman on 29 September 1993 and resigned on 10 March 2004 while remaining as a Director. He is a member of the Audit Committee and the Remuneration Committee. He is currently the Deputy Chairman of Peremba (Malaysia) Sdn Bhd. He is an independent director on the board of Jardine Cycle & Carriage and MCL Land (Singapore). He graduated from the University of Lancaster with a degree in Accounting and Finance and is a member of the Institute of Chartered Accountants in England and Wales.

Tan Sri Abdul Rashid Hussain

Tan Sri Rashid, aged 59, a Malaysian, joined the Board on 26 October 1993 as an Independent Non-Executive Director. He is the Chairman of the Audit Committee and the Nomination Committee and a member of the Remuneration Committee. He was the Executive Chairman of the RHB Group of Companies, a company he founded and built over a span of 20 years. He left the RHB Group after selling his interest in the Group and currently runs his own investment company. He has more than 30 years of experience in the securities, fund management, merchant banking, commercial and consumer banking businesses and has spent most of these at the forefront of change and development of the financial services industry in Malaysia. He is currently a Trustee of the Prime Minister of Malaysia's Fellowship Exchange Foundation. He was previously the Chairman of Putrajaya Holdings Sdn Bhd from 1995 to 2000 and served as a board member and Chairman of the Executive Committee of Khazanah Nasional Berhad from 1994 to 1998.

Dato' Kamaruddin bin Mahmood

Dato' Kamaruddin, aged 70, a Malaysian, joined the Board as an Independent Non-Executive Director on 29 June 1999. He is the Chairman of the Remuneration Committee and a member of the Audit Committee and the Nomination Committee. Dato' Kamaruddin has 30 years of experience in the Public Sector and held several senior positions. Among the positions held by him were the Deputy Director Budget of the Treasury Department, Secretary of the National Security Council in the Prime Minister's Department, Director General of Urban Development Authority and Secretary General of

the Ministry of Housing and Local Government. Dato' Kamaruddin holds a Bachelor of Arts degree from University of Malaya and an MPA from State University of New York, United States.

Syed Zaid bin Syed Jaffar Albar

Syed Zaid Albar, aged 51, a Malaysian, joined the Board as an Independent Non-Executive Director on 31 December 2001. He is also a member of the Audit Committee. Graduated from the United Kingdom as a barrister, he was admitted as an advocate and solicitor of the High Court of Malaya in 1980. He has been in active legal practice ever since and he is the managing partner of a law firm in Kuala Lumpur. He also sits on the board and audit committees of several listed companies, namely, Malaysian Pacific Industries Berhad, Narra Industries Berhad (formerly known as Hume Cemboard Berhad) and Malaysia Building Society Berhad.

Neville Barry Venter

Mr Neville Venter, aged 54, a South African, became a Non-Independent Non-Executive member of the Board and Audit Committee on 13 December 2002. He joined Jardine Cycle & Carriage as the Group Finance Director in April 1999. He was previously the Finance Director of Jardine Pacific in Hong Kong and prior to joining the Jardine Matheson Group, he was the Group Financial Director of Rennies Group in South Africa. He is an alternate director of MCL Land, a director of Jardine Cycle & Carriage and is on the Board of Commissioners of PT Astra International and PT Astra Agro Lestari. Mr Venter qualified as a Chartered Accountant of the South African Institute of Chartered Accountants.

Dato' Sulaiman bin Sujak

Dato' Sulaiman, aged 72, a Malaysian, joined the Board as an Independent Non-Executive Director on 24 February 2003 and was appointed a member of the Nomination Committee on the same date. He has been with HSBC Bank Malaysia Berhad since 1989 and was an executive director and adviser from January 1994 to March 2004. He is now a non-executive and non-independent director of HSBC Bank Malaysia Berhad. A graduate of Royal Air Force College, Cranwell, England, Dato' Sulaiman served both with the Royal Air Force and the Royal Malaysian Air Force and was the first Malaysian Air Force Chief. He was an advisor (now known as Assistant Governor) of Bank Negara Malaysia and was the Commercial Director of Kumpulan Guthrie

Berhad. He was also the Deputy Chairman of Malaysian Airline System Berhad for 24 years. He also sits on the Board of FACB Industries Incorporated Berhad and Nationwide Express Courier Services Berhad.

Adam Phillip Charles Keswick

Mr Keswick, aged 33, a British citizen, joined the Board on 24 February 2003 as a Non-Independent Non-Executive Director. He became a member of the Remuneration Committee on 2 February 2005 and a member of the Nomination Committee on 27 February 2006. He was the Group Strategy Director of the Jardine Cycle & Carriage Group. On 1 March 2005, he replaced Mr Philip Eng as the Group Managing Director of Jardine Cycle & Carriage. He is also a director of Jardine Matheson Ltd and Edaran Otomobil Nasional Berhad. Mr Keswick is also a member on the Board of Commissioners of PT Astra International, PT Bank Permata and PT United Tractors. He has previously been the Finance Director of Jardine Pacific and has worked in the Group Treasury of the Jardine Matheson Group and NM Rothschild & Sons. Mr Keswick graduated from Edinburgh University with a Master of Arts degree and holds a City Financial Diploma.

Cheah Kim Teck

Mr Cheah, aged 54, a Singaporean, joined the Board on 2 February 2005 as a Non-Independent Non-Executive Director. He is the Chief Executive Officer of the Jardine Cycle & Carriage Group's motor operations excluding those held by PT Astra International. In this capacity, he oversees the Group's motor operations in Singapore, Malaysia and Thailand. He is a director of Jardine Cycle & Carriage and also an advisory committee member of PT Tunas Ridean. He sits on the boards of Singapore Totalisator and Trek 2000. Prior to joining the Group, he has held several senior marketing positions in multinational companies, namely McDonald's Restaurant, Kentucky Fried Chicken and Coca-cola. He holds a Master's degree in Marketing from the University of Lancaster, United Kingdom. He is also a council member of the Singapore Sports Council and a member, Management Committee of the Singapore Turf Club.

None of the directors has any family relationship with any director and/or substantial shareholder; any conflict of interest with the Company and any convictions for offences within the past 10 years other than traffic offences.



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